



USDA Loan Modernization Migration Support (130+ Systems)

PROBLEM STATEMENT

USDA's March 17, 2026 announcement of the unified loan-platform consolidation will collapse 130+ FSA + RD loan / grant systems onto a single platform with AI / automation, and the migration will require RD-FO to reconcile cohort balances, financing-account positions, ULO status, and audit-trail continuity across the cutover — without breaking the OMB CSC / BICS / Essbase / Treasury reporting envelope.

WHY IT MATTERS

A migration of this scale done badly wipes out cohort lineage from FY 1992 forward and creates an OIG / GAO finding magnet for years. Done well, it eliminates a generation of legacy-system technical debt.

HSG'S APPROACH

1. Stand up a migration-support PMO function with workstreams for cohort reconciliation, financing-account rebalancing, ULO status carry-forward, audit-trail continuity, and Treasury reporting envelope preservation.
2. Pre-migration: build a cohort-by-cohort balance attestation file 'source of truth' for the cutover.
3. During migration: run parallel reconciliation across legacy and new platforms with daily exception monitoring.
4. Post-migration: validate every cohort, financing-account, ULO, and Treasury report against pre-migration attestation.
5. Maintain audit-ready documentation throughout, with the AI / Expert Reconciliation Log capturing every migration decision.

EXPECTED DELIVERABLES

- Migration-support PMO charter and cadence
- Pre-migration cohort-balance attestation file
- Parallel-run reconciliation dashboard
- Post-migration validation report
- Audit-trail continuity package

EXPECTED OUTCOME

Complete the cutover without a single OIG / GAO finding traceable to the migration and preserve full FY 1992-onward cohort lineage.

ENGAGEMENT TEAM

PRIMARY LEAD

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